





GOOD GOVERNANCE

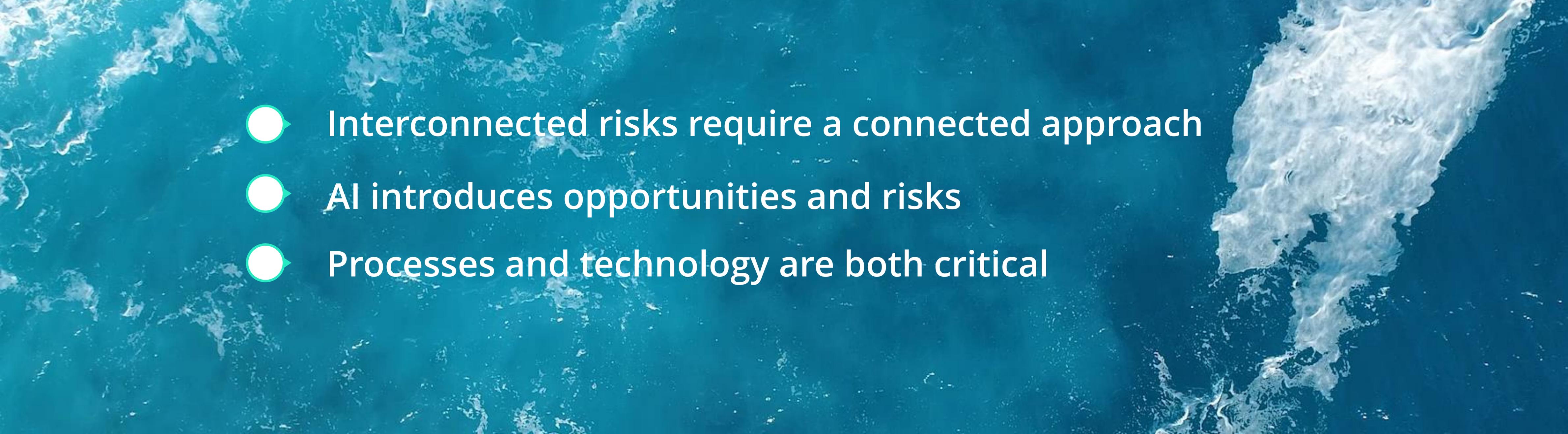






An aerial photograph of a large, white iceberg floating in the dark blue ocean. The text "VALUE MOST" is overlaid in the center in a bold, white, sans-serif font.

VALUE MOST

- 
- Interconnected risks require a connected approach
 - AI introduces opportunities and risks
 - Processes and technology are both critical

Michael Cover

Director

Blue Cross Blue Shield
of Michigan



Blue Cross
Blue Shield
Blue Care Network
of Michigan



Gavin Grounds

Mercury Risk & Compliance
Formerly Meta, Verizon

Beth Rudofker

Risk and Control Executive,
Senior Executive Advisor, PwC
Formerly Citigroup, GE Capital



